



FALSE CREEK ROWING CLUB



A member of Rowing Canada Aviron and Rowing BC



Annual General Meeting Package 2026 September 09

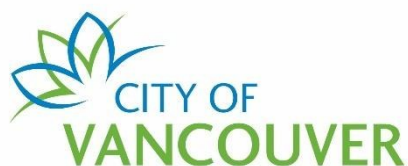
Financial Year ending March 31, 2026

Club report to September 05, 2026

The False Creek Rowing Club has received funding from the following organizations in the past: without them we would not be able to offer programming within our community.



Financially supported, in the past, by the Province of British Columbia



Notice of the Annual General Meeting

The False Creek Rowing Club's Annual General Meeting is being held at

8:00 pm, Wednesday September 9th, 2026

in person: at the False Creek Rowing Club compound LS159 at the
Burrard Civic Marina 1655 Whyte Ave, Vancouver BC V6J1A9

remotely: via [Google Meetup](#)

Our Operating Address

Land Storage Unit LS-159 & LS-160, Burrard Civic Marina, 1655 Whyte Ave, Vancouver, BC V6J 1A9

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Agenda – Annual General Meeting September 9th, 2026

This year's Annual General Meeting will be an in-person meeting:

- **Onsite:** the meeting will be hosted at the False Creek Rowing Club compound LS159 at the Burrard Civic Marina 1655 Whyte Ave, Vancouver BC V6J1A9 at 8 pm.
- **Virtual:** members eligible to vote will also be sent a link to participate via video call.

Agenda – Annual General Meeting 8 pm, September 9, 2026

Call To Order (meeting must be called to order prior to 8:30 pm)

Note of Quorum

Note Bylaw 28: 10% of the members entitled to vote, or a minimum of 3, are a quorum. 7 members will constitute a quorum.

While all members and program participants are welcome to join the AGM, participation in votes is limited as per Bylaw 4. The following 66 members have the right to vote at an AGM of the FCRC:

- (Active & League) Rowing Members aged 19 and over 41
- Social Members aged 19 and over 5
- Founding & Life Members 19
- Honourary Life Members 1

Honourary Members and Participants in our group lessons and Community programming who are not registered as Members do not have the right to vote at the General Meeting of the False Creek Rowing Club.

Motion #1: Acceptance of Agenda

- a. Proposer/Second: For/Against/Abstentions

Motion #2 Acceptance of Minutes of the Annual General Meeting held Wednesday, September 10th, 2025

- a. Proposer/Second:
 - i. Note: Proposers/Second had to have attended the meeting
 - ii. Corrections?
 - iii. For/Against/Abstentions

Guests

- a. None anticipated.

Motion #3: Acceptance of the Reports of the Board

- a. Refer AGM Package
- b. Acceptance of the Reports of the Executive
 - i. Proposer/Second:
 - ii. For/Against/Abstentions

Recognition of Members Achievements & In Memoriam

- a. Achievements
 - i. Tricia Smith, Life Member FCRC
 - 1. President, Canadian Olympic Committee
 - 2. Member, International Olympic Committee

- ii. Dr Michael Wilkinson, Life Member FCRC
 - 1. World Rowing Sports Medicine Commission
- iii. Katie Clark, Honourary Member FCRC
 - 1. World Rowing Championships 2026 W4x representing Canada
 - 2. World Rowing World Cup I 2026 W4x representing Canada
- iv. RCA Umpires
 - 1. Ge-An Rijniersce, Social Member (Level 4 RCA Umpire Clinician and Level 5 World Rowing Umpire)
 - 2. Simon Litherland, Life Member (Level 4 RCA Umpire Clinician)
 - 3. Bas Rijniersce, Social Member (Level 2 RCA Umpire)
 - 4. Carla Pace, Life Member (Level 2 RCA Umpire)
 - 5. Kathleen Duddy, Active Member (Level 2 RCA Umpire)
 - 6. Thomas Wade, Associate Umpire
 - 7. Robyn Dignan, Assistant Umpire
- v. Boat Namings:
 - 1. Peter Pilot. Hudson 2x recognizing the ongoing donations of Peter Litherland, WestJet pilot towards FCRC operations.

- b. In Memoriam

Unfinished Business – AGM 2025

- a. Not aware of any.

Motion #4 Induction of Dr Don Marshall as Honourary Life Member of the False Creek Rowing Club

- 1. Don helped form our response to Covid, has been long serving board member, provided care and counsel to the Organization and the Board specifically for many years.
- 2. proposed Cal Oliver/seconded Eve Limbrick-Oldfield
- 3. For/Against/Abstentions

Setting the Membership Fees for the coming year

Fees and Charges – Bylaw Requirement to Set At AGM

Bylaw 64. Dues and Fees

- a. The Directors will recommend changes as they see fit to the Club dues and related annual fees to the membership for their approval at the Annual General Meeting.
- b. In the event that the membership does not pass a resolution to alter the dues and fees, the existing fees and dues shall remain in effect.

Bylaw 65. Charges

- a. The Directors have the authority to assign pricing for programs, goods and services offered equally to non-members and members.
- b. The Directors may delegate this authority to the staff, agent or servants of the organization.

Motion #5: Propose that the Membership Fees for the April 1st 2027 to March 31st 2028 season be set as follows, noting that these are rates prior to mandatory fees for Rowing Canada Aviron and Rowing BC membership.

- a. The increases are set at a 3% increase to match the projected increases set by the Vancouver Park Board**

- b. Annual Membership – Active Rowers April 1st 2027 and October 31st 2028**
\$955

Current pricing = \$927

Prorated as follows:

- | | |
|---|-------|
| i. April 1 st 2027 to July 31 st 2027 | \$955 |
| ii. August 1 st 2027 to October 31 st 2027 | \$636 |
| iii. November 1 st 2027 December 31 st 2027 | \$424 |
| iv. January 1 st 2028 to March 31 st 2028 | \$265 |

NOTE: This category of Membership to include the use of the rowing machines at the Jericho Sailing Centre (JSCA). JSCA Membership not included.

- c. On-Season Membership – Active Rowers April 1st 2027 to October 31st 2027**
\$743

Current pricing = \$721

Prorated as follows:

- | | |
|--|-------|
| i. April 1 st 2027 to July 31 st 2027 | \$743 |
| ii. August 1 st 2027 to October 31 st 2027 | \$434 |

- d. Upgrade On-Season Membership to Annual November 1st, 2027 to March 31st, 2028**
\$318

Current pricing = \$309

Prorated as follows:

- | | |
|--|-------|
| i. November 1 st 2027 to December 31 st 2027 | \$318 |
| ii. January 1 st 2028 to March 31 st 2028 | \$212 |

NOTE: This category of Membership to include the use of the rowing machines at the Jericho Sailing Centre (JSCA). JSCA Membership not included.

- e. Off-Season Membership – Active Rowers November 1st 2027 to March 31st 2028**
\$424

Current pricing = \$412

Prorated as follows:

- | | |
|--|-------|
| i. November 1 st 2027 to December 31 st 2027 | \$424 |
| ii. January 1 st 2027 to March 31 st 2028 | \$265 |

NOTE: This category of Membership to include the use of the rowing machines at the Jericho Sailing Centre (JSCA). JSCA Membership not included.

f. League Membership – Full Season **April 1st 2027 to September 30th 2027**
\$557

Current pricing = \$540.75

<i>Current Prorating</i>	<i>May 1st 2026 to June 30th 2026</i>	<i>\$540.75</i>
	<i>July 1st 2026 to July 31st, 2026</i>	<i>\$401.70</i>
	<i>August 1st 2026 to August 31st, 2026</i>	<i>\$267.80</i>
	<i>September 1st 2026 to Sept 30, 2026</i>	<i>\$133.90</i>

Prorated as follows:

i. May 1 st 2027 to June 30 th 2027	\$557
ii. July 1 st 2027 to July 31 st 2027	\$414
iii. August 1 st 2027 to August 31 st 2027	\$276
iv. September 1 st 2027 to September 30 th 2027	\$138

g. League Membership – Monthly **May 1st 2027 to September 30th 2027**
\$138 (monthly) for May through September
Current pricing = \$133.90

h. Upgrade League Membership to Annual **Sept. 1st, 2027 to March 31st, 2028**
\$424

Current pricing = \$412

Prorated as follows:

i. September 1 st 2027 to December 31 st 2027	\$424
ii. January 1 st 2027 to March 31 st 2028	\$265

NOTE: This category of Membership to include the use of the rowing machines at the Jericho Sailing Centre (JSCA). JSCA Membership not included.

i. Rowing Machine Membership **November 1st 2027 to March 31st 2028**
\$200

Previous year pricing = \$334.75

Prorated as follows:

i. November 1 st 2027 to December 31 st 2027	\$200
ii. January 1 st 2028 to March 31 st 2028	\$100

NOTE: This category of Membership to include the use of the rowing machines at the Jericho Sailing Centre (JSCA). JSCA Membership not included.

j. Social Membership **April 1st 2027 to March 31st 2028**
\$31

Previous year pricing = \$30

k. Life Membership **purchased from April 1st 2026 to March 31st 2027**
\$24,875

Previous year pricing = \$23,870.25

- pricing is based on 25 years of annual dues
- Prorating is not available for Life Memberships.

NOTE: This category of Membership to include the use of the rowing machines at the Jericho Sailing Centre (JSCA). JSCA Membership not included.

(motion 7 required) Proposer/Seconder: For/Against/Abstentions

Motion #6: Allow “High Season” memberships to be paid monthly (this motion to replace Motion 5, Item C if it passes)

- Current price (2026-2027 Membership year):
 - \$721 + RCA/Rowing BC if purchased April 1 to July 31,
 - \$412 if purchased August 1st to October 31.
- Proposed Pricing (does not include Rowing BC and RCA membership fees)
 - Initial fee: \$150 joining fee + \$100/first month = \$250 charged through RCA membership system
 - Subsequent Months: \$100/month paid through pre-authorized payment using Waveapps.com
- Examples: (does not include Rowing BC and RCA membership fees)
 - If you join in April: \$250 initial fee then May 1 through October 1 = 6 x \$100 = total \$850 for high season
 - If you join in May and row for the summer: (i.e. university students home for the summer)
 - May \$250, June 1st \$100, July 1st \$100, August 1st \$100 for a total of \$550
 - Join for a month: \$250 (people on vacation)

Motion #7: Bylaw Addition: Limit the number of concurrent private boats stored at FCRC to 4.

- A private boat is a boat that is not owned by the False Creek Rowing Club.
- Boats that can be used by the general membership without further specific or general approval by the owner do not count towards the maximum of 4.

Motion #8: Under 23 Performance Program

The Board has the authority to create a development program for athletes, typically under 23, which will focus on performance and to set the initial membership fees for this program. It is anticipated that:

- The program will be on the water in the mornings 3 days a week while weather permits, then as a combination of erging and water sessions when not.
- The program is semester based: a 13 week duration in each of the spring and fall
- Regular attendance is expected.
- 2 coaches will be involved with each session.
- Potential program participants include athletes not participating in or ineligible to row with local university or college rowing programs.
- If initial participation volumes are low, it might be held in conjunction with the existing competitive program.
- Future FCRC coaches will come from this program.

Motion #9: Extend the League Program to October 31 (this motion to replace Motion 5, Item f and g if it passes)

The fee for participants paying monthly for October is 50% of a regular month in recognition that weather has an impact and the regatta will impact programming.

f. League Membership – Full Season

\$557

Prorated as follows:

i.	May 1 st 2027 to June 30 th 2027	\$626
ii.	July 1 st 2027 to July 31 st 2027	\$483
iii.	August 1 st 2027 to August 31 st 2027	\$345
iv.	September 1 st 2027 to September 30 th 2027	\$207
v.	October 1 st , 2027 to October 31 st , 2027	\$69

g. League Membership – Monthly

October 1st, 2026 to September 30th 2026

\$69 (monthly) for May through September

League Membership – Monthly

May 1st 2027 to October 31th 2027

\$138 (monthly) for May through September

\$69 for October 1st, 2027 to October 31st, 2027

Elections

- a) The Board of Directors has determined that the following positions will comprise the board subject to election this Annual General Meeting
- President
 - Captain
 - Secretary
 - Treasurer
 - Vice President
 - 6 Board Memberd At Large: covering the following areas:
 - Community Programming
 - Membership
 - Regatta Coordinator
 - Equipment & Facilities Manager
 - Safe Sport
- b) Incumbents:
- President – Simon Litherland (continuing via Bylaw 36f)
 - Captain – Sergio Fernandez (elected AGM 2024)
 - Secretary – Katrina Barkes (elected AGM 2025) resigning effective AGM 2026
 - Treasurer – Amber Renall (elected AGM 2025)
 - Vice President – vacant
 - Board Member At Large: Community Programming – Neda Kasraee (appointed subsequent AGM 2025) – not continuing

- Board Member At Large: Membership - vacant
- Board Member At Large: Regatta Coordinator – vacant
- Board Member At Large: Equipment & Facilities Manager – Charmaine Bastian (elected AGM 2024)
- Board Member At Large: Safe Sport – Kathleen Duddy (elected AGM 2024)
- c) The following positions of Directors are up for election at this Annual General Meeting. All Board of Directors positions are elected for 2-year terms.
 - President
 - Vice President (Sergio Fernandez has indicated that he will run again)
 - Secretary (Thomas Wade has indicated that he will run for this position)
 - Member at Large – 5 positions
 - Community Programming (Krista Forsyinski has indicated that she will run for this position)
 - Membership
 - Regatta Coordinator (Simon Litherland has indicated that he will run for this position)
 - Equipment & Facilities Manager (Charmaine Bastian has indicated that she will run again)
 - Safe Sport
 - Undefined
- d) The following people were elected at the FCRC 2026 Annual General Meeting and as at time of the writing of this report will remain on the Board:
 - Treasurer – Amber Renall

In the event that no candidates stand for election, bylaw 36f states: "If no successor is elected, the person previously elected or appointed continues to hold office"
The Club's constitution does not limit the maximum number of directors.

New Business

Next AGM date: 8 pm, Wednesday September 8th, 2027

Moving the Annual General Meeting to September allows new Board members to come onboard prior to the planning phase for the following year's programming.

- The AGM must be within 6 months of the end of the fiscal year (prior to September 30th).
- The AGM must be within 15 months of the previous Annual General Meeting (prior to December 5th, 2025).
- Note that in the event quorum is not reached at the AGM, according to our bylaws, the rescheduled AGM will take place 7 days later, and the members then present will form a quorum. Therefore the AGM should take place prior to September 22nd in the event that quorum is not reached on the originally scheduled date of the AGM so as to have the AGM prior to 6 months from the fiscal year end).

Motion #10: ADJOURNMENT

- a. Proposer:
- b. For/Against/Abstentions (record time of adjournment)

Minutes of the 2025 Annual General Meeting – False Creek Rowing Club

False Creek Rowing Club - Annual General Meeting – September 10th, 2025 at 8:00pm in person at Burrard Civic Marina 1655 Whyte Ave, Vancouver BC V6J1A9.

- 1) Call To Order 8:00 pm
 - a) Notice of Meeting sent via email August 18th, 2025 in accordance with ByLaw 26.
- 2) Note of Quorum
 - a) The number of members present was not captured, minimum for quorum was 8 (71 eligible voting members), quorum was achieved. Members present:
 - b) Board Members in Attendance:
 - (1) Simon Litherland President
 - (2) Sergio Fernandez, Captain
 - (3) other members not captured
 - c) FCRC Members in Attendance:
 - (1) Ignacio Rozada
 - (2) Cal Oliver
 - (3) Andrew Latreille
 - (4) Francis Edmilao
 - (5) Other members not captured
- 3) Motion 1: Acceptance of Agenda
 - a) Proposers/Seconder: Fernandez/Rozada
 - b) For/Against/Abstentions: all in favour, no abstentions
- 4) Motion 2: Acceptance of Minutes of the Annual General Meeting held Wednesday, September 10th, 2024
 - a) Proposer/Seconder: Latreille/Oliver
 - b) For/Against/Abstentions: all in favour, no abstentions
- 5) Guests
 - a) None.
- 6) Motion 3: acceptance of the reports of the Board:
 - a) Acceptance of the Reports of the Executive
 - i) Proposers/Seconder: Edmilao/Oliver
 - ii) For/Against/Abstentions: all in favour, no absentions
- 7) Recognition of Members Achievements & In Memoriam
 - a) Achievements
 - i) Tricia Smith, Life Member FCRC
 - (1) President, Canadian Olympic Committee
 - (2) Member, International Olympic Committee
 - (3) Member, International Council of Arbitration for Sport
 - (4) Vice President, World Rowing
 - ii) Dr Michael Wilkinson, Life Member FCRC
 - (1) World Rowing Sports Medicine Commission
 - iii) Katie Clark, Honourary Member FCRC
 - (1) World Rowing 2024 Final Paris Olympic Qualifier: W4x representing Canada

- (2) Henley Royal Regatta, winner: Princess Grace Challenge Cup – W4x, rowing as Shawnigan Lake School
- iv) Cameron Arthur, Social Member FCRC
 - (1) Canamex Regatta, Mexico City: W8+ Silver representing Canada
- v) RCA Umpires
 - (1) Ge-An Rijniersce, Social Member (Level 4 RCA Clinician and Level 5 World Rowing Umpire)
 - (2) Simon Litherland, Life Member (Level 4 RCA Clinician)
 - (3) Bas Rijniersce, Social Member (Level 2 RCA Umpire)
 - (4) Carla Pace, Life Member (Level 2 RCA Umpire)
 - (5) Kathleen Duddy, Active Member (Level 2 Associate RCA Umpire)
- b) Boat Namings: none
- c) In Memoriam: not aware of any

Setting the Membership Fees for the coming year

Fees and Charges – Bylaw Requirement to Set At AGM

Bylaw 64. Dues and Fees

- a. The Directors will recommend changes as they see fit to the Club dues and related annual fees to the membership for their approval at the Annual General Meeting.
- b. In the event that the membership does not pass a resolution to alter the dues and fees, the existing fees and dues shall remain in effect.

65. Charges

- a. The Directors have the authority to assign pricing for programs, goods and services offered equally to non-members and members.
- b. The Directors may delegate this authority to the staff, agent or servants of the organization.

8) **Motion 4: Propose that the Membership Fees for the April 1st 2026 to March 31st 2027 season be set as follows:**

Generally, the increases are set at a 3% increase to match the increases set by the Vancouver Park Board for our primary storage fees.

Annual Membership – Active Rowers April 1st 2026 and October 31st 2027
\$927

Current pricing = \$900

Prorated as follows:

April 1st 2026 to July 31st 2026	\$927
August 1st 2026 to October 31st 2026	\$618
November 1st 2026 December 31st 2026	\$412
January 1st 2027 to March 31st 2027	\$257.50

NOTE: This category of Membership to include the use of the rowing machines at the Jericho Sailing Centre (JSCA). JSCA Membership not included.

On-Season Membership – Active Rowers April 1st 2025 to October 31st 2026

False Creek Rowing Club - 2026 Annual General Meeting Report Package

\$721

Current pricing = \$700

Prorated as follows:

April 1st 2026 to July 31st 2026	\$721
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August 1st 2026 to October 31st 2026	\$412
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Upgrade On-Season Membership to Annual November 1st, 2026 to March 31st, 2027

\$309

Current pricing = \$300

Prorated as follows:

November 1st 2025 to December 31st 2025	\$309
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January 1st 2026 to March 31st 2026	\$206
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NOTE: This category of Membership to include the use of the rowing machines at the Jericho Sailing Centre (JSCA). JSCA Membership not included.

Off-Season Membership – Active Rowers November 1st 2026 to March 31st 2027

\$412

Current pricing = \$400

Prorated as follows:

November 1st 2026 to December 31st 2026	\$412
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January 1st 2027 to March 31st 2027	\$257.50
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NOTE: This category of Membership to include the use of the rowing machines at the Jericho Sailing Centre (JSCA). JSCA Membership not included.

League Membership – Full Season April 1st 2026 to September 30th 2026

\$540.75

Current pricing = \$525

Current Prorating	May 1st 2025 to June 30th 2025	\$525
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July 1st 2025 to July 31st, 2025	\$390
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August 1st 2025 to August 31st, 2025	\$260
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September 1st 2025 to Sept 30, 2025	\$130
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Prorated as follows:

May 1st 2025 to June 30th 2025	\$540.75
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July 1st 2025 to July 31st 2025	\$401.70
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August 1st 2025 to August 31st 2025	\$267.80
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September 1st 2025 to September 30th 2025	\$133.90
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League Membership – Monthly April 1st 2026 to September 30th 2026

\$133.90 (monthly)

Current pricing = \$130

Upgrade League Membership to Annual Sept. 1st, 2026 to March 31st, 2027

\$400

Current pricing = \$400

False Creek Rowing Club - 2026 Annual General Meeting Report Package

Prorated as follows:

September 1st 2026 to December 31st 2026 \$412

January 1st 2027 to March 31st 2027 \$257.50

NOTE: This category of Membership to include the use of the rowing machines at the Jericho Sailing Centre (JSCA). JSCA Membership not included.

Rowing Machine Membership November 1st 2026 to March 31st 2027
\$334.75

Previous year pricing = \$325

Prorated as follows:

November 1st 2026 to December 31st 2026 \$334.75

January 1st 2027 to March 31st 2027 \$231.75

NOTE: This category of Membership to include the use of the rowing machines at the Jericho Sailing Centre (JSCA). JSCA Membership not included.

Social Membership April 1st 2026 to March 31st 2027
\$30

Previous year pricing = \$30

Life Membership purchased from April 1st 2026 to March 31st 2027
\$23,870.25

Previous year pricing = \$22,500

pricing is based on 25 years of annual dues

Prorating is not available for Life Memberships.

NOTE: This category of Membership to include the use of the rowing machines at the Jericho Sailing Centre (JSCA). JSCA Membership not included.

(motion #4 required) Proposer/Seconder: not captured

For/Against/Abstentions: For unanimous.

9) Unfinished Business – AGM 2025

a) None

10) Elections

a) The Board of Directors has determined that the following positions will comprise the board subject to election this Annual General Meeting

o President

o Captain

o Secretary

o Treasurer

o Vice President (*subject to previous Special Resolution*)

o Board Member At Large: Community Programming

o Board Member At Large: Membership

o Board Member At Large: Regatta Coordinator

- o Board Member At Large: Equipment & Facilities Manager
 - o Board Member At Large: Safe Sport
- b) Elections were held. No position was contested and all those who stood for election were appointed.
 - i) Secretary - Katrina Barkes (elected 2025)
 - ii) Treasurer - Amber Renall (elected 2025)
- c) The Board subsequent to this AGM will be:
 - i) President – Simon Litherland (via Bylaw 36f, term expires 2026)
 - ii) Captain – Sergio Fernandez (elected 2024, term expires 2026)
 - iii) Secretary - Katrina Barkes (elected 2025, term expires 2027)
 - iv) Treasurer - Amber Renall (elected 2025, term expires 2027)
 - v) Vice President - *vacant*
 - vi) Board Member At Large: Community Programming - *vacant*
 - vii) Board Member At Large: Membership - *vacant*
 - viii) Board Member At Large: Regatta Coordinator - *vacant*
 - ix) Board Member At Large: Equipment & Facilities Manager - Charmaine Bastian (elected 2024 AGM, term expires 2026)
 - x) Board Member At Large: Safe Sport – Kathleen Duddy (elected AGM 2024, term expires 2026)

In the event that no candidates stand for election, bylaw 36f states: "If no successor is elected, the person previously elected or appointed continues to hold office" and the current incumbent will remain in office.

The Club's constitution does not limit the maximum number of directors.

11) New Business

12) Next AGM date: 8 pm, Wednesday September 10th, 2025

Moving the Annual General Meeting to September allows new Board members to come onboard prior to the planning phase for the following year's programming.

- The AGM must be within 6 months of the end of the fiscal year (prior to September 30th).
- The AGM must be within 15 months of the previous Annual General Meeting (prior to December 5th, 2025).
- Note that in the event quorum is not reached at the AGM, according to our bylaws, the rescheduled AGM will take place 7 days later, and the members then present will form a quorum. Therefore the AGM should take place prior to September 22nd in the event that quorum is not reached on the originally scheduled date of the AGM so as to have the AGM prior to 6 months from the fiscal year end).

13) ADJOURNMENT

- a) Ignacio Rozada proposed to adjourn,
- b) motion passes unanimously

Constitution of the False Creek Rowing Club

- NAME OF SOCIETY: **FALSE CREEK ROWING CLUB**
- Incorporation Number: S0054244
- Business Number: 83562 9098 BC0001
- Filed Date and Time: March 13, 2018 09:45 PM Pacific Time

The name of the Society is FALSE CREEK ROWING CLUB

The purposes of the Society are:

1. The name of the Society shall be the FALSE CREEK ROWING CLUB.
2. The purposes of the Society are
 - (a) to promote and encourage a rowing community on Vancouver's False Creek and English Bay that supports the values of being safe, welcoming and respectful.
 - (b) to support recreational water sports use of False Creek and English Bay in terms of infrastructure, events, programming, and development of participants, coaches and officials.
 - (c) to work in partnership with other organizations to achieve these goals.

President's Report

There are many who deserve a thank you for keeping us going in the year just past:

- Those members who continue to support us through continuing to pay their membership fees and allow us to meet our lease and coaching obligations each month.
- Rowing Canada Aviron ("RCA") and Rowing BC who helped us create and promote our community rowing program, and provided financial resources to do it.
- The Government of Canada, through Member of Parliament Taleeb Noormohamed, for Canada Summer Jobs Grants supporting 2 coaches this summer (Tristan and Alex).
- The Province of British Columbia for, in the past, financially supporting FCRC through their Community Gaming Grant and Capital Grant program supporting community sport.
- The City of Vancouver, the Vancouver Police Department and Transport Canada who continue to clear abandoned boats from False Creek and thereby making our programming possible.

Within the club there are people making a difference and each of them needs to be recognized for what they do:

- Our coaches this past year: Kate, Tristan, Tom, Alex, Emelia, Katrina, Robyn as well as those who stepped in this summer to help, for keeping our multitude of programs up and running.
- Georgia for being the first point of contact for every person that comes in contact with the False Creek Rowing Club.
- Trevor for keeping our engines running and fixing them when they don't.
- The people that wash our boats, scrape the mussels off the dock, come up with things to let the clothes dry properly, volunteer at regattas: you make things possible.

Our application for a Province of BC Community Gaming Grant was denied this year.

The City of Vancouver Hosting Grant deadline changed to February 24, 2026 for our regatta being held October 25, 2026. I checked that website in March so no grant for us.

Due to obligations at the job that pays me I have been less engaged this year. Thank you to the Board members that helped spread the load. Sergio and Charmaine in particular have done more than I could have hoped for to care for the organization.

Regatta

Event: Head Up The Creek Regatta – October 2026

No entries were received by RegattaCentral 1 week prior to the regatta because that's how people roll. They weren't going to submit entries for a few more days because of their participation in the Head of the Charles or Head of the Gorge. We couldn't take the financial risk that people weren't going to attend at all so we cancelled the event. For 2026, our date for closing regular entries is not 15 days in advance of the regatta.

Boathouse

Our two compounds at the Burrard Civic Marina LS159 & LS160 provide storage of 40' x 60' and costs about \$10,000 per year in total. This continues to result in the 2nd highest premise space rental fees of any club in the country. This highest fees are paid by Vancouver College for their storage space which is in close proximity to us.

Additionally, from November to March the FCRC rents space in the Jericho Sailing Centre for our erg programming.

Membership Fees

Membership fees amendments are included as proposals in the Agenda for the Annual General Meetings. They mirror the 3% increase in fees that were applied by the Vancouver Park Board this spring for the rental of the compounds where we store our boats.

Governance Review

FCRC continues to try to become less dependent on the President.

Boat Acquisitions & The Compound

In the previous fiscal year ending March 31, 2026 FCRC purchased:

- 1 Hudson 2x from Thunder Rowing Club on March 31, 2025 which doesn't have seats that fit. It's called the PeterPilot after one of our donors who has over the years contributed time and money to the club despite not being a member or a rower.
- We took possession of this boat in the year ending March 31, 2026

For the future, we likely want to pursue 1 of 2 (or perhaps both) options:

- Replace our very lightly used 4x+ with a 4x which we know would get more use.
- More used Hudson stern mounted rigger singles, that can easily accommodate brackets for pontoons allowing them to be used for new rowers.

- More Maas rowing shells: these open water singles are more stable than flatwater boats and would be a good option. Having moved the current FCRC owned Maas 1x to the front of the compound has resulted in more frequent use.

The coach boats block the use of many of the singles. We need to get rid of the green shed so that we can move the coach boats further to the east and improve access to the rowing shells in the southernmost boat racks and possibly install bike racks. This would necessitate replacing the grey metal shed with a taller structure that would allow us to store more equipment in it while potentially eliminating the red shed at the same time.

One thought is to expand our programming to grow into Coastal Options hosted at the Jericho Sailing Centre.

Secretary's Report, Submitted by the President

Our organization has a strong track record of compliance with regulatory requirements and industry standards. We are pleased to report that we are current with our filings with the Registrar of Companies, with the exception of this year's Annual General Meeting. We will ensure that this event is filed accordingly after its completion.

Furthermore, we have maintained our good standing with Rowing Canada Aviron and Rowing BC through timely and up-to-date filings. We require all guest, social and active members and lesson and Community Rowing participants to become members of RCA and Rowing BC unless their information is captured under the "Come Try" day, supported by Rowing Canada Aviron.

Members with an annual renewal will be issued a membership number from RCA. Where False Creek requires a membership number, we will use the RCA registration number. Life members may use their FCRC issued number which are sequentially distributed based on application order in most cases.

Our commitment to safety and responsibility extends to our WorkSafe BC filings, which are also current and prepaid.

To manage our membership and payments, we leverage the RCA Membership Registration system for rowing lessons and membership management. We have used WaveApps, a web-based accounting package, for all payments not involving re-registration with RCA..

As part of our commitment to safety, we engage Sterling Backcheck to perform criminal record checks on our coaches and board members as needed. We take pride in partnering with recommended vendors such as Sterling Backcheck, and in requiring our coaches and board members to have their Rowing Essentials and Making Ethical Decisions through the Coaches Association of Canada since March 31st, 2021. We reimburse their costs for taking these courses, as well as any first aid courses they may require.

Treasurer's Report

We continue to use the WaveApps.com bookkeeping system. A web-based application, it connects to our accounts at RBC Royal Bank.

We take our tax obligations seriously and comply with Canada Revenue Agency T2 corporate tax filings annually. Our filings for the fiscal year ending March 31, 2026, will be submitted shortly to the Canada Revenue Agency.

Due to restraint in terms of spending on equipment we are in a positive cash flow environment. Previous years acquisitions are still impacting our depreciation line, however it has been recognized that while fiscally we are obliged to depreciate our equipment over 6 years by Revenue Canada, the functional lifespan of well cared for rowing shells approaches 20.

Financial Position and Statements – Please see fiscal reports later in this report (page 27).

Registration of members with Rowing Canada Aviron and Rowing BC.

This report is written in early September: generally speaking, we are not going to sell many further memberships and no more lessons. Regatta revenue and expenses are generally equal. Our cash balances are required to carry us through until the middle of February 2027 when we anticipate the beginnings of group lesson sales for the summer of 2027.

HEALTH AND SAFETY Report

In support of being able to provide a safe environment, we have invested in new engines in the past. Safety on the water, and in the compound, are still tasks that require constant attention, careful planning and execution at all times. Particular attention is needed to be safe when the weather conditions can become harsh and dangerous. Much of this attention is carried out through the activities of our coaches under guidance from the Safe Sport Officer.

- Maintaining safety kits for safety/coach boats – summer/winter appropriate.
- Maintaining a functional first aid kit.
- Ensures that members are aware of Transport Canada and FCRC safety guidelines in terms of PFD's, whistles, lights, etc.
- Ensures that members are appropriately attired for the situation.

SAFE SPORT

Written by the President

There were no Safe Sport complaints in the period of this report.

Community Rowing, Submitted by the President

While we did receive a Canada Summer Jobs grant, we did not receive a Province of BC Community Gaming Grant. The former covers the cost of coaching the Community Programming, the other covers the operational costs of running a community program. We did not begin to plan any community rowing events until we were confirmed to have been receiving our Canada Summer Jobs grant. We have held a session with some folks from Colour The Trails at the end of the summer.

Rowing Operations – Submitted by the Captain

In this past year we have continued with what we defined as “*sustainable programming*”. We have focused our operations on doubling down on what was working well, while putting some of our limited resources into improving smaller areas:

- During the fall and winter months we have maintained the two weekend coaching sessions we introduced in the previous season, which minimizes the risk of independent sessions. Attendance was a bit less consistent, so we will revisit that plan for the upcoming year.
- We continued our partnership with the Jericho Sailing Centre Association for the rowing machine (aka erging) program, and extended the offer to their Rescue Team at no cost beyond RCA fees. We kept the two evenings but removed the second session, to allow more time around the 6pm workout to warm up and stretch. Attendance has been a bit lower than last year, so we'd need to push the offer harder with existing members to make the most out of this program.
- For the spring and summer we kept similar programming, introducing only minor adjustments based on members' feedback. We continue to rely on the same core of coaches, and brought in a few new ones over the summer to help us cover all programs.
- We received Canada Summer Jobs grant funding for full-time (30h/week) coaches during July and August. We hired two of the applicants: one existing coach and one external.
- Because we lacked capacity to plan far enough ahead, our attempt to re-activate the Community programs had little success. Other than a come-and-try day we'll organize at the end of August, after this report was written, the only outcome in this area is a more solid plan for how to run the programs next year.
- We ran a total of eight Learn To Row programs between May and August: each month, one on weekday evenings and one on weekend mornings. We believe that's the right offer for the demand we're seeing.
- Our fleet seems to cover our current needs, with the two new second-hand doubles. But we're looking into a second-hand 4x to replace the 4x+, which sees no use. Our quads are heavily used in the novice programs and take more of a beating than is desirable.

The main struggle continues to be membership numbers too low to support further growth. Over the last two years we have significantly improved the retention rate from Learn To Row programs into the League program, but that hasn't translated into a long-term membership base.

Financial Statements – April 1st, 2025 to March 31st, 2026

FALSE CREEK ROWING CLUB

The financial statements for the False Creek Rowing Club are not audited at this time.

Balance Sheet

False Creek Rowing Club

As of Mar 31, 2026

Report Type: Accrual (Paid & Unpaid)



ACCOUNTS	Mar 31, 2026
Assets	
Cash and Bank	
1000 Gaming xxxxxxxxx9606	\$177.67
1000 Operating xxxxxxxxx9366	\$17,254.47
1000 Peloton	\$12,609.43
1000 Savings Account - Capital Purchases	\$5,078.63
Total Cash and Bank	\$35,120.20
Other Current Assets	
Total Other Current Assets	\$0.00
Long-term Assets	
1764 Capital Assets (items with 3 year depreciation)	\$127,281.58
1764 Capital Assets (items with 6 year depreciation)	\$191,244.07
8670 2009 Accumulated Depreciation	-\$253,018.65
Total Long-term Assets	\$65,507.00
Total Assets	\$100,627.20
Liabilities	
Current Liabilities	
2600 Visa xxxxxxxxxxxxxxx1197	\$443.07
Payroll Liabilities	-\$440.43
Total Current Liabilities	\$2.64
Long-term Liabilities	

Balance Sheet - False Creek Rowing Club
As of Mar 31, 2026

Created on Aug 26, 2026
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False Creek Rowing Club - 2026 Annual General Meeting Report Package

Liabilities	
Total Long-term Liabilities	\$0.00
Total Liabilities	\$2.64

Equity	
Retained Earnings	
Profit for all prior years	\$99,357.50
Profit between Apr 1, 2025 and Mar 31, 2026	-\$33,211.08
Owner's Equity	\$34,478.14
Total Retained Earnings	\$100,624.56
Total Equity	\$100,624.56

Profit and Loss

False Creek Rowing Club

Date Range 1: Apr 01, 2025 to Mar 31, 2026

Date Range 2: Apr 01, 2024 to Mar 31, 2025



ACCOUNTS	Apr 01, 2025 to Mar 31, 2026	Apr 01, 2024 to Mar 31, 2025	Change	
Income				
8090 Investments – Interest	\$81.83	\$137.38	-\$55.55	-40.44%
8140 Boat Storage	\$1,820.90	\$1,046.25	\$774.65	74.04%
8140 Boat Storage - Non-Cash Payment	\$0.00	\$520.00	-\$520.00	-100.00%
8140 Rentals	\$0.00	\$1,175.00	-\$1,175.00	-100.00%
8221 Program Income - League Membership	\$10,944.40	\$7,808.90	\$3,135.50	40.15%
8221 Program Income – Membership Dues	\$31,962.55	\$26,567.28	\$5,395.27	20.31%
8223 Direct Public Support – Business Contributions	\$121.25	\$191.25	-\$70.00	-36.60%
8224 Miscellaneous Revenue	\$170.00	\$471.00	-\$301.00	-63.91%
8224 Program Fees - Group Lessons	\$15,584.10	\$20,197.50	-\$4,613.40	-22.84%
8224 Program Income – Program Service Fees	\$0.00	\$868.25	-\$868.25	-100.00%
8224 Regatta Revenue	\$0.00	\$9,105.00	-\$9,105.00	-100.00%
8224 Sales - T-shirts & Athletic Wear	\$225.00	\$125.00	\$100.00	80.00%
8242 Community Rowing Grants	\$0.00	\$4,700.00	-\$4,700.00	-100.00%
8242 Gaming Grant - Province of BC	\$0.00	\$17,500.00	-\$17,500.00	-100.00%
8242 Grants - Municipal	\$625.00	\$1,875.00	-\$1,250.00	-66.67%

Profit and Loss - False Creek Rowing Club

Date Range 1: Apr 01, 2025 to Mar 31, 2026 - Date Range 2: Apr 01, 2024 to Mar 31, 2025

Created on Aug 26, 2026

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False Creek Rowing Club - 2026 Annual General Meeting Report Package

ACCOUNTS	Apr 01, 2025 to Mar 31, 2026	Apr 01, 2024 to Mar 31, 2025	Change	
8242 Grants - National Sport Trust Fund	\$3,767.02	\$0.00	\$3,767.02	0.00%
Total Income	\$65,302.05	\$92,287.81	-\$26,985.76	-29.24%
Total Cost of Goods Sold	\$0.00	\$0.00	\$0.00	0.00%
Gross Profit As a percentage of Total Income	\$65,302.05 100.00%	\$92,287.81 100.00%	-\$26,985.76	-29.24%
Operating Expenses				
8523 Membership Expenses	\$809.35	\$876.62	-\$67.27	-7.67%
8524 Printing and Reproduction	\$0.00	\$283.56	-\$283.56	-100.00%
8620 Contract Services	\$1,469.49	\$1,552.02	-\$82.53	-5.32%
8620 Employee Related	\$806.76	\$185.45	\$621.31	335.03%
8622 Payroll – Employee Benefits	\$147.19	\$171.26	-\$24.07	-14.05%
8670 Depreciation	\$46,681.77	\$49,560.00	-\$2,878.23	-5.81%
8715 Accounting Fees	\$150.24	\$81.03	\$69.21	85.41%
8715 Banking Fees	\$84.00	\$105.50	-\$21.50	-20.38%
8715 Merchant Account Fees	\$85.55	\$257.65	-\$172.10	-66.80%
8715 Peloton Fees	\$1,662.31	\$1,468.64	\$193.67	13.19%
8716 Interest Paid	\$0.00	\$8.21	-\$8.21	-100.00%
8760 Regulatory Filing Fees	\$42.00	\$57.00	-\$15.00	-26.32%
8761 RCA-Rowing BC	\$8,556.25	\$11,399.00	-\$2,842.75	-24.94%
8916 Rent Expense	\$11,069.73	\$11,072.22	-\$2.49	-0.02%
8963 Repairs & Maintenance	\$2,236.03	\$4,721.01	-\$2,484.98	-52.64%
9270 Attending regatta expenses	\$0.00	\$238.00	-\$238.00	-100.00%

Profit and Loss - False Creek Rowing Club

Created on Aug 26, 2026

Date Range 1: Apr 01, 2025 to Mar 31, 2026 - Date Range 2: Apr 01, 2024 to Mar 31, 2025

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False Creek Rowing Club - 2026 Annual General Meeting Report Package

Operating Expenses				
9270 Community Rowing	\$0.00	\$6,846.98	-\$6,846.98	-100.00%
9270 Regatta Expenses	\$0.00	\$11,306.17	-\$11,306.17	-100.00%
9275 Postage & Delivery	\$252.28	\$462.27	-\$209.99	-45.43%
9281 Fuel	\$608.55	\$493.00	\$115.55	23.44%
Payroll Employer Taxes	\$823.37	\$1,544.89	-\$721.52	-46.70%
Payroll Gross Pay	\$23,028.26	\$26,792.26	-\$3,764.00	-14.05%
Total Operating Expenses	\$98,513.13	\$129,482.74	-\$30,969.61	-23.92%
Net Profit	-\$33,211.08	-\$37,194.93	\$3,983.85	10.71%
As a percentage of Total Income	-50.86%	-40.30%		

Cash Flow

False Creek Rowing Club

Date Range 1: Apr 01, 2025 to Mar 31, 2026

Date Range 2: Apr 01, 2024 to Mar 31, 2025



CASH INFLOW AND OUTFLOW	Apr 01, 2025 to Mar 31, 2026	Apr 01, 2024 to Mar 31, 2025	Difference	
Operating Activities				
Sales	\$65,302.05	\$88,955.18	-\$23,653.13	-26.59%
Purchases	-\$36,600.70	-\$46,013.09	\$9,412.39	20.46%
Inventory	\$0.00	\$0.00	\$0.00	0.00%
Payroll	-\$23,998.82	-\$31,411.94	\$7,413.12	23.60%
Sales Taxes	\$0.00	\$0.00	\$0.00	0.00%
Other	\$0.00	\$0.00	\$0.00	0.00%
Net Cash from Operating Activities	\$4,702.53	\$11,530.15	-\$6,827.62	-59.22%
Investing Activities				
Property, Plant, Equipment	\$0.00	-\$525.00	\$525.00	100.00%
Other	\$0.00	\$0.00	\$0.00	0.00%
Net Cash from Investing Activities	\$0.00	-\$525.00	\$525.00	100.00%
Financing Activities				
Loans and Lines of Credit	\$0.00	-\$4,752.00	\$4,752.00	100.00%
Owners and Shareholders	\$0.00	\$0.00	\$0.00	0.00%
Other	\$0.00	\$0.00	\$0.00	0.00%
Net Cash from Financing Activities	\$0.00	-\$4,752.00	\$4,752.00	100.00%

Cash Flow - False Creek Rowing Club

Date Range 1: Apr 01, 2025 to Mar 31, 2026 - Date Range 2: Apr 01, 2024 to Mar 31, 2025

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False Creek Rowing Club - 2026 Annual General Meeting Report Package

OVERVIEW

Starting Balance	\$30,417.67 As of 2025-04-01	\$24,164.52 As of 2024-04-01	\$6,253.15	25.88%
Gross Cash Inflow	\$70,822.67	\$92,427.58	-\$21,604.91	-23.37%
Gross Cash Outflow	\$66,120.14	\$86,174.43	-\$20,054.29	-23.27%
Net Cash Change	\$4,702.53	\$6,253.15	-\$1,550.62	-24.80%
Ending Balance	\$35,120.20 As of 2026-03-31	\$30,417.67 As of 2025-03-31	\$4,702.53	15.46%

Cash Flow - False Creek Rowing Club

Date Range 1: Apr 01, 2025 to Mar 31, 2026 - Date Range 2: Apr 01, 2024 to Mar 31, 2025

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Notes to Financial Statements

1. The financial statements for the False Creek Rowing Club are not audited at this time.
2. These financial statements have been prepared on a cash basis of accounting. Under the cash basis of accounting, revenues are recorded when funds are received and expenses are recorded when payments are made. Accordingly, assets and liabilities such as accounts receivable, accounts payable, prepaid expenses, and deferred revenue are not reflected in these statements.
3. The account numbers listed in the account listings reflect the coding for the Canada Revenue Agency T2 Corporate Tax filings.
4. Rowing Canada Aviron ("RCA") processes registrations and payments for our lessons and first new membership paid each year by members through Peloton Technologies. These payments are recorded within our financial statements and are manually uploaded into the accounting system. Follow up payments are typically made through our payment processor: WaveApps.
5. Rowing BC's and RCA membership payments for individuals and for the organization are paid into the FCRC operating account and are shown on our financial statements as revenue – they are not deducted at source in the RCA web registration system. Funds are transferred to Rowing BC and RCA when the invoices arrive.
6. During late 2019 we migrated to WaveApps accounting for pre-authorized or recurring payments and these amounts are now shown when incurred. Additionally, FCRC uses WaveApps for payroll services. WaveApps maintains our financial record keeping through automated transaction imports from our accounts at RBC Royal Bank which are reviewed by the Treasurer.
7. Donations to benefit the False Creek Rowing Club can be made to the BC Amateur Sport Fund, a philanthropic gift-giving program established through the Canadian Council of Provincial and Territorial Sport Federations (CCPTSF) for the development of amateur sport on a national level.
 - a. The CCPTSF is a Registered Canadian Amateur Athletic Association (RCAAA) with the Canada Revenue Agency (#88938 6868 RR0001).
 - b. Donations are held by the NSTF until FCRC applies for a grant to access those funds.
 - c. NSTF funds are held at arm's length from the FCRC. As a result, they are not reported on the FCRC's accounts until project grants are received from them.
8. Depreciation of capital assets was calculated using the straight-line method based on the following estimated useful lives:
 - a. 6 years: new rowing shells and new oars
 - b. 3 years: used rowing shells, used oars, coach boats, engines and other equipment
9. Summary of capital asset balances for the year ending March 31, 2026:

Asset	Cost	Accumulated depreciation	Net book value
Coach boats	\$ 11,422	-\$ 11,422	\$-
Oars	\$ 22,953	-\$ 18,119	\$ 4,834
Other equipment	\$ 54,834	-\$ 52,323	\$ 2,511
Racing shells	\$ 229,316	-\$ 171,154	\$ 58,162
Total	\$ 318,526	-\$ 253,019	\$ 65,507

Financial Records: April 1, 2026 to July 31, 2026

FOR COMPARISON PURPOSES ONLY – INTERIM FINANCIALS**Balance Sheet****False Creek Rowing Club**

As of Jul 31, 2026

Report Type: Accrual (Paid & Unpaid)



ACCOUNTS	Jul 31, 2026
Assets	
Cash and Bank	
1000 Gaming xxxxxxxxx9606	\$178.57
1000 Operating xxxxxxxxx9366	\$23,476.03
1000 Peloton	\$16,270.70
1000 Savings Account - Capital Purchases	\$5,104.15
Total Cash and Bank	\$45,029.45
Other Current Assets	
Total Other Current Assets	\$0.00
Long-term Assets	
1764 Capital Assets (items with 3 year depreciation)	\$127,281.58
1764 Capital Assets (items with 6 year depreciation)	\$191,244.07
8670 2009 Accumulated Depreciation	-\$253,018.65
Total Long-term Assets	\$65,507.00
Total Assets	\$110,536.45
Liabilities	
Current Liabilities	
2600 Visa xxxxxxxxxxxxxxx1197	\$1,211.67
Payroll Liabilities	-\$440.43
Total Current Liabilities	\$771.24
Long-term Liabilities	

Balance Sheet - False Creek Rowing Club
As of Jul 31, 2026

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False Creek Rowing Club - 2026 Annual General Meeting Report Package

Liabilities	
Total Long-term Liabilities	\$0.00
Total Liabilities	\$771.24
Equity	
Retained Earnings	
Profit for all prior years	\$66,146.42
Profit between Apr 1, 2026 and Jul 31, 2026	\$9,140.65
Owner's Equity	\$34,478.14
Total Retained Earnings	\$109,765.21
Total Equity	\$109,765.21

Profit and Loss

False Creek Rowing Club

Date Range: Apr 01, 2026 to Jul 31, 2026

Report Type: Accrual (Paid & Unpaid)



ACCOUNTS		Apr 01, 2026 to Jul 31, 2026
Income		
8090 Investments – Interest		\$26.42
8140 Boat Storage		\$325.25
8221 Program Income - League Membership		\$7,907.10
8221 Program Income – Membership Dues		\$12,089.75
8224 Program Fees - Group Lessons		\$18,480.00
8224 Sales - T-shirts & Athletic Wear		\$125.00
8242 Grants - Federal		\$7,473.00
Total Income		\$46,426.52
Total Cost of Goods Sold		\$0.00
Gross Profit		\$46,426.52
As a percentage of Total Income		100.00%
Operating Expenses		
8523 Membership Expenses		\$868.63
8524 Printing and Reproduction		\$2,486.28
8620 Contract Services		\$332.71
8715 Banking Fees		\$36.00
8715 Merchant Account Fees		\$6.04
8715 Peloton Fees		\$1,073.08

Profit and Loss - False Creek Rowing Club
Date Range: Apr 01, 2026 to Jul 31, 2026

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False Creek Rowing Club - 2026 Annual General Meeting Report Package

Operating Expenses		
8760 Regulatory Filing Fees		\$15.00
8761 RCA-Rowing BC		\$6,203.05
8876 Professional Development		\$456.18
8916 Rent Expense		\$3,609.94
8963 Repairs & Maintenance		\$3,106.93
9270 Regatta Expenses		\$511.08
9281 Fuel		\$249.80
Payroll Employer Taxes		\$1,058.69
Payroll Gross Pay		\$17,272.46
Total Operating Expenses		\$37,285.87
Net Profit		\$9,140.65
As a percentage of Total Income		19.69%

Cash Flow

False Creek Rowing Club

Date Range: Apr 01, 2026 to Jul 31, 2026



CASH INFLOW AND OUTFLOW

Apr 01, 2026
to Jul 31, 2026

Operating Activities	
Sales	\$46,426.52
Purchases	-\$18,186.12
Payroll	-\$18,331.15
Net Cash from Operating Activities	\$9,909.25
Investing Activities	
Net Cash from Investing Activities	\$0.00
Financing Activities	
Net Cash from Financing Activities	\$0.00

OVERVIEW

Starting Balance	\$35,120.20 As of 2026-04-01
Gross Cash Inflow	\$48,181.73
Gross Cash Outflow	\$38,272.48
Net Cash Change	\$9,909.25
Ending Balance	\$45,029.45 As of 2026-07-31

Strategic Goals:

Short Term:

- 1) We obtain a sufficient number of members and boats to be able to operate from our existing premises at the Burrard Civic Marina sustainably.
- 2) We grow our fleet at the Burrard Civic Marina to approximately 24 boats (8 - 1x, 8 - 2x, 4 - 4x/+, 4 - 8+) to be able to better cater to the needs for rowers returning to the sport, and to be able to offer lessons to individuals on a limited basis.
- 3) We operate our club and its programs in line with our values so that potential members approach us first.
- 4) We work with the other users of the False Creek waterway (other rowing clubs, organized paddlers, ferry operators, and marinas) to build understanding of each group's goals.
- 5) We generally row in the mornings or during the day and are respectful of the paddling events/practices that happen on False Creek, particularly in the evenings.
- 6) We continue to host the Head Up The Creek regatta on a Sunday in early March.

Medium Term - building on our short term strategic goals:

- 7) We work with the rowing and paddling groups, and potentially groups like the Bard On The Beach to create or improve the facilities available to these users at the Burrard Civic Marina compounds and Vanier Park in terms of covered storage, washrooms, showers, locker and changing rooms and administrative, socialization and meeting room space.
- 8) We continue to work with the paddling groups at the east end of False Creek to create a facility that can support rowing for youth, people with disabilities and large groups.
- 9) We offer rowing programming focused on the quality of the instruction for those who are new to the sport, and those who are already experienced.
- 10) We expand our rowing opportunities to include Coastal Rowing.

Long Term – building on our medium term strategic goals:

- 11) We continue to operate a rowing program from the Burrard Civic Marina that caters to our more competitive members.
- 12) We operate a boathouse from the east end of False Creek that supports adaptive, youth, secondary school, recreational and post-secondary institution programming.
- 13) We operate an equipment rotation strategy so that all members have access to equipment that is appropriate to their stage of development and physiology.
- 14) We host a coastal rowing event from Vanier Park.
- 15) We host “friendly” events on the 500 metre dragon boat course in August.
- 16) For the following events, we only send crews chosen based on merit:
 - a. Head Of The Charles (Boston USA) club events,
 - b. Seattle Yacht Club Opening Day Windermere Cup Regatta (Seattle USA),
 - c. Brentwood Regatta (Mill Bay, BC),
 - d. Henley Royal Regatta (England, UK),
 - e. Royal Canadian Henley Regatta (St Catharine's, Canada),

- f. Canadian Secondary Schools Rowing Association (Niagara, Canada),
- g. Canadian University Rowing Championships (various)
- h. Rowing Canada Aviron western selection and trial events (western Canada).

Board Roles

As a result of a Board Retreat, followed up by a survey of the board members, the following represents the duties of the Board members of the FCRC:

PRESIDENT (2 year term - 14+ hours/month)

The club president is the Chief Executive of the Club and is responsible for managing the club, leading board meetings and general club meetings, and enforcing boathouse rules and regulations. They also act as the public face of the club, interfacing with the media and the public, as well as being the primary contact for the club in an emergency situation. Key duties include:

- Chair all Annual General Meetings and Special General Meetings of the club membership
- Chair all meetings of the board of directors
- Supervisor and manage all general affairs and operations of the club
- Collaborating with the Treasurer, Community Rowing Board Member and Grant Coordinator to write effective grant proposals and secure appropriate funding
- Participates on internal committees as required (Health & Safety Committee, Regatta Committee)
- Responsible for stakeholder/affiliate relations (Rowing Canada Aviron/Rowing BC, and other organizations) including conflict resolution
- Casts deciding vote in the event of a tied vote on any issue at any meeting.
- Facilitates board planning meetings on a regular and as needed basis
- Acts as the club representative/spokesperson where public speaking or media relations are required.
- Provides signing authority on all bylaws and financial matters
- Ensures the Board and its committees are adequately and currently informed - through reports and other methods - of the condition of the club and its operations.

Qualifications include but are not limited to:

- Strong leadership skills and the ability to inspire and motivate others, as well as the ability to make decisions that benefit the club.
- Good communication skills to communicate effectively with all members, coaches, and stakeholders.
- Knowledge and passion of the sport of rowing
- Experience managing a small organization/team including financial management and event organization.
- Able to commit the necessary time and energy to the club, including attending meetings, organizing the regatta, and providing guidance to other directors.

CAPTAIN/VICE PRESIDENT (2 year term - 14+ hours/month)

The Captain/Vice President performs the duties of the president in the absence of the president. They assist with hiring and overseeing club coaches and act as the secondary contact for the club in emergency situations. The vice president is also responsible for creating non-community rowing programming (Learn-to-Rows, membership rows). The Captain/Vice President serves as co-head of the safety committee. The Captain's primary goal is to provide clear programming for membership.

Key duties include:

- Ensuring there is adequate coaching staff for all programming

- Supporting and providing resources to coaching staff
- Creating non-community related club programming
- Provide and coordinate seasonal scheduling for coaching staff
- Participate on internal committees as required (Health & Safety Committee)

Qualifications include but are not limited to:

- Strong leadership skills and the ability to inspire and motivate others.
- Good communication skills to communicate effectively with all members, coaches, and other stakeholders.
- Ability to train and manage coaches by providing constructive feedback and evaluating their performance.
- Strong organizational skills to manage club programming, creating schedules and provide clear direction.
- Able to develop new and innovative programming from the club, including non-community related programming.

TREASURER (2 year term - 8-10 hours/month)

The Treasurer is responsible for effective oversight of the club's financial transactions, budget planning, financial reporting, payroll administration, and bookkeeping. They ensure accurate record-keeping and provide strategic financial advice to the Board of Directors. Key duties include:

- Overseeing all financial transactions, including income and expenses.
- Planning and developing the club's annual budget in collaboration with the Board.
- Maintaining accurate financial records including deposit and expense logs, receipts and invoices.
- Providing user-friendly financial reporting to the Board detailing FCRC's financial health for the Board to make well-informed, high quality decisions.
- Administers payroll processes for employees and reimburses employees/club members for club-related expenses.
- Ensure FCRC's financial practices align with applicable laws and regulations.

Qualifications include but are not limited to:

- Proficient at MS Excel, willing to learn and adapt with respect to all things financial, is interested in story-telling using data and making financial reports user-friendly.
- Possess a strong background in financial management, including knowledge of budgeting, financial reporting, and bookkeeping practices. Able to analyze and interpret financial data accurately.
- Able to assess the financial needs and goals of the club and provide strategic advice on financial matters to support informed decision making.
- Accuracy and attention to detail are crucial in maintaining financial records, as well as an understanding of applicable regulations and laws to ensure the club remains in good standing.

SECRETARY (2 year term - 1-3 hours/month)

The secretary is responsible for managing the club's documentation. They take minutes during all board, special, and general club meetings and also are responsible for submitting reports and updating the BC Societies account. The Secretary also works with the Club Administrator to manage membership. Key duties include:

- Transcribing board meeting and annual general meeting minutes
- Serving as backup to the Director at Large (Club Administrator)
- Managing and maintaining the Document Repository
- Assists in updating the website

Qualifications include but are not limited to:

- The ability to manage and maintain documentation, including minutes, reports and other club records.
- Provide attention to detail in managing records.
- Communicate effectively with other board members, club members and stakeholders.
- Proficient in using Microsoft Office Suite, Google Documents, and other web-based applications.

DIRECTOR AT LARGE - CLUB ADMINISTRATOR (1-2 year term - 8-10 hours/month)

The club administrator is responsible for being the first point of contact for the club. They monitor the club's general email account and respond to or forward emails and phone calls to the appropriate coach, board member or committee head. The administrator also serves as head of the club's Membership Committee and is responsible for managing the club's membership database. Key duties may include:

- Coordinate engaging social events for the club to foster a strong community
- Engaging LTR/community rowers post-session, building relationships and encouraging ongoing participation
- Organizes equipment maintenance days (in conjunction with the Equipment Manager)
- Assists in organizing members and volunteers at Head Up The Creek Regatta

Qualifications include but are not limited to:

- Excellent communication skills to respond to or forward emails to the appropriate member
- Able to provide a positive experience for all members and potential members by performing regular check-ins.
- Able to plan and organize social events to ensure members have an opportunity to gather together.
- Strong interpersonal skills to work effectively with the board, membership, and new members.

DIRECTOR AT LARGE- HEALTH & SAFETY OFFICER (1-2 year term - 4-7 hours/month)

The Health & Safety Officer (HSO) is responsible for making sure that the club is operating safely. They are part of the Health & Safety Committee (in conjunction with the President and Captain/Vice-President). The HSO works with the coaching staff, rowers, and volunteers to make sure that the proper safety equipment and supplies are available and accessible. They also make sure that club safety standards are enforced and manage how the club handles complaints. Key duties include:

- Regularly collaborates with the Captain to ensure coaches are up to date with safety protocols and that safety equipment and supplies are accessible to rowers and volunteers
- Plan and coordinate safety meetings for club members and staff, ensuring that everyone is aware of safety procedures and protocols
- Reviews and updates safety procedures regularly based on RCA/Rowing BC protocols to maintain the highest level of safety
- Acts as the SafeSport lead to promote a safe and healthy environment for all members
- Assists with equipment maintenance to ensure that safety equipment and supplies are in good condition and functioning properly

Qualifications include but are not limited to:

- Knowledgeable of rowing safety protocols, equipment and techniques to ensure a safe rowing environment.
- Able to pay close attention to detail to ensure all safety procedures and protocols are being followed.
- Knowledgeable of RCA and Rowing BC protocols.
- The ability to lead the Health & Safety Committee and provide guidance to coaches, rowers, and other members.
- Basic knowledge of equipment maintenance to assist with maintenance of safety equipment.

DIRECTOR AT LARGE - COMMUNICATIONS (1-2 year term - 4-7 hours/month)

The communications manager supports communication strategies through the website and social media. They are responsible for developing a communications/marketing strategy and provide support to staff using social media. Experience in marketing/communications is ideal, as well as the ability to use most social media platforms. Key duties include:

- Updates the website and various social media platforms
- Participates in recruitment strategies for various club roles (coaches, Community Rowing, etc)

Qualifications include but are not limited to:

- Marketing/communications experience in developing and executing communication strategies including website and social media management.
- Able to use social media platforms effectively to create and distribute content to engage its membership.
- Able to write and edit content for the website, social media platforms and other communication channels to communicate the club's messaging.
- Strong interpersonal skills to work collaboratively with coaches, board members, and club members.

DIRECTOR AT LARGE - COMMUNITY ROWING (1-2 year term - 14+ hours/month)

The Community Rowing Board Member is responsible for planning and implementing the club's Community Rowing Program. This position includes outreach to community organizations to develop partnerships for organization-specific programs, liaising with Rowing BC when they are primary contact for a community organization, developing programming to serve target communities and meet the requirements of grants received, coordinating with the Club Captain to implement programming and facilitate specialized coach training, and organizing member volunteers. Responsible for recruitment, training and management of Community Rowing Coordinator, when this position is available. Key duties may include:

- Planning and implementing the club's Community Rowing Program in coordination with the Club's Captain.
- Responsible for outreach to community organizations to develop partnerships for organized specific programming.
- Collaborates with the Communications Manager to prepare program promotional, educational and evaluation materials.
- Oversees the development of a multi-year plan for sustainable Community Rowing and collaborates with the President on grant application/management. They are responsible for developing programming that meets the requirements of the grants received.
- Manages the Community Rowing Coordinator.
- Secondary roles include acting as the Club's Complaints Officer.

Qualifications include but are not limited to:

- Experience in organizing community outreach programs or working with community partners and organizations.
- Strong communication skills, both verbal and written, to liaise with both internal and external groups.
- An attention to detail and organization to execute a variety of tasks, including program development, grant application/management, and volunteer recruitment and management.
- Experience in grant writing may be an advantage to assist in developing programming to serve targeted audiences and communities.

DIRECTOR AT LARGE - GRANT COORDINATOR (1-2 year term - 8-10 hours/month)

The Grant Coordinator assists various board members in their roles and responsibilities, primarily the President and Community Programming Manager. Their top priorities include grant writing, programming coordination, as well as conducting research and outreach for Community Programming. Key duties include:

- Researching potential funding sources for specific programming and identifying foundations, corporations, government agencies and other interested organizations.
- Writing clear, concise and compelling grant proposals that support the Club's programming objectives.
- Managing the grant reporting process including tracking funding, collecting and analyzing data and providing updates regarding the impact of the project.
- Coordinating with the Club's President, Treasurer, and Community Rowing Board Member to secure appropriate funding.

Qualifications include but are not limited to:

- Experience in researching, writing, and submitting grant applications to various agencies, including but not limited to Rowing Canada Aviron, Rowing BC, as well as other municipal and private organizations.
- Knowledgeable about club programming including community and non-community programming.
- Able to work collaboratively with board members and community partners to achieve the club's goals.

DIRECTOR AT LARGE - EQUIPMENT MANAGER (1-2 year term)

The equipment manager is responsible for keeping the club's equipment (including shells, oars, coachboats, and other equipment) and boathouse in good working order. As head of the Equipment Committee, they also organize and lead club work days, communicate with the rest of the board about general boathouse maintenance, arrange for any equipment repair, and make sure that the boathouse is stocked with parts for repairs. Key duties include:

- Ensure all the club equipment is in good condition and functioning properly. Regularly inspects all safety equipment and organizes repairs.
- Able to monitor and keep track of all rowing shells, oars, coach boats, engines and compound storage containers.
- Provides updates to the Board about equipment deterioration and significant repairs.

Qualifications include but are not limited to:

- A strong understanding of rowing equipment and operation as well as the ability to perform basic repairs and maintenance. Knowledge of safety procedures and regulations is also important.
- Effective organizational skills to manage the storage of equipment and extra parts/tools.
- Strong interpersonal skills and the ability to communicate clearly and effectively.

DIRECTOR AT LARGE- REGATTA COORDINATOR (1-2 year term)

The regatta coordinator is responsible for managing the FCRC "Head Up the Creek" regatta. They will be the primary liaison to all other clubs, vendors and volunteers. The coordinator will also be responsible for registering any FCRC member of good standing in any regattas the individual/group wishes to participate and represent in. The regatta coordinator is also head of the Regatta Committee. Key duties include:

- Submit permit applications to the City of Vancouver and Transport Canada to host Head Up The Creek
- Coordinate club members, volunteers, and vendors day of regatta.

Qualifications include but are not limited to:

- Experience in event planning and management including logistics, budgeting, and scheduling. Able to coordinate with vendors, volunteers and other stakeholders to ensure the event runs smoothly.
- Knowledgeable of the rules and regulations and equipment used and passionate about the sport of rowing.
- Able to communicate effectively with all involved parties as well as build relationships and work collaboratively with others.
- Strong organizational and leadership skills are important, as well as the ability to remain calm and professional under pressure.

COMMITTEES

Health & Safety Committee
Fundraising Committee
Membership/Social Committee
Junior Program Committee

OTHER NECESSARY ROLES/RESPONSIBILITIES

Head Coach
Executive Director

Main Operating Roles:

President
Captain
Treasurer
Secretary
Community Programming
Club Administrator/Membership

Subsidiary Roles:

Equipment/Facility maintenance
Health/Security/Safety
Communications
Regatta Coordinator